



•		

5W_bck `YX[Ya YbhcZ7ci bhfm

I BGK '5fhgž'8Yg][b'UbX'5fW]hYWhifY'?Ybg]b[hcb'UbX'DUXX]b[hcb'WUadigYg'UfY'Vi]hhcb'5Vcf][]bU`

7ci fgY 8YHJ] g

$I b h c Z 7 f Y X h^*$

Gi a a UfmcZh\Y'7ci fgY

H\Y'6UWXY`cf`cZGcVJU``K cf_'fkcbci fgŁdfc[fUa 'dfcj]XYg'ghi XYbhg'h\Y'cddcfhi b]mhc`XYa cbghfUhY 'YUfb]b[']b'UXj UbWXX'_bck 'YX[Y'UbX'g_]``g'fYei]fYX'Zcf'fYgYUfW\']b'gcVJU'`k cf_'cf'U'fY`UhYX'\YU'h\#\Y`ZUfY UfYU"'H\Y'
cbci fg'F YgYUfW\'H\Yg]g'Wti fgY'GC 7 K (\$%) ']g'h\Y'WYbhfU`'ZcW g'cZ@Yj Y``('<cbci fg']b'GcVJU`K cf_'Zcf'h\cgY'ghi XYbhg'k \c'gY`YWhc'i bXYffU_Y'
cbci fg'j]U'U'F YgYUfW\'H\Yg]g"'H\]g'Wti fgY']g'VUgYX cb'U'gi ghU]bYXž']b!XYdh\'ghi XmcZfYgYUfW\'a Yh\cXg'UbX'XYg][b']bhY[fUhYX'h\fci [\ci hh\Y'6GK 'fkcbg"Ł dfc[fUa "'Ghi XYbhg'k]`'VY']bX]j]Xi U``mgi ddcfhYX'VmUb'UWXYa]Wgi dYfj]gcf'hc'i bXYffU_Y'U'&\\$\$\$\$'k cfX]bXYdYbXYbhYa d]f]WU'`cf'WcbW'dhi U`'fYgYUfW\'dfcYWh]b'h\Y]f'UfYU'cZ]bhYfYgh''H\Y'h\Yg]g'k]``XYa cbghfUhY'h\Y]f'UV]`]mug'Ui hcbca ci g'fYgYUfW\Yfg'UbX'k]``'YbUV'Y'ghi XYbhg'hc'dfcWYYX'hc'U DfcZ\gg]cbU``8 c\wcfUhY']b'GcWJU'K cf_'cf'ch\Yf'fYgYUfW\XXY[fYYg"

7 ci fgY @YUfb]b['Ci hWca Yg

- %": cfa i `UhY`U`fYgYUfW\`ei Ygh]cb`Zcf`U`dUfh]W\`Uf`WcbhYl hcf`fYgYUfW\`]ggi Y`UbX`^ gh]Zmh\Y Uddfcdf]UhY`a Yh\cXc`c[mUbX`fYgYUfW\`a Yh\cXg
- &" ⇒XYbhjZmUbX`UbU`mgY`Wf]hjWU``mh\Y`X]ZZYfYbhh\YcfYhjWU``dYfgdYWhj Yg`h\Uhia Umi]bZi YbWY`h\Y fYgYUfW\`dfcWrgg`UbX`UfYU`cZgh Xm
- ' "8YacbglfUlY'UkUfYbYgg'cZ\ck'mci'\UjY']ad`YaYbhYX'Ub'Yh\]\W``fYgYUfW\'dfcW/gg'
- ("91YW hY`U`fYgYUfW\`dfcYWih\UhXYacbghfUhYg`hYW\b]WU``g_]```]b`fYgYUfW\`aYh\cXg`UbX`fYgYUfW\XYg][b`cf`U`hYfbUh]jY`mg_]```]b`[YbYfUh]b[`WcbW\dhiU``UbU`mgYg`hc`fYZYWicb`h\Y`fYgYUfW\`]ggiYW\cgYb
-) " 7 cbgffi Whu h\yg]gk \]WX XYa cbgffUhYg gWxc`Uf mWUdUV]`]hm

HYUW]b['GhfUhY[]Yg'

5g·ghi XYbhg·UfY·i bXYfhU_]b[·Ub·]bXYdYbXYbhfYgYUfW. dfc YWhk \YfY·h\Ymk]``W\ccgY·h\Y]f`ck b·fYgYUfW. gdYW]U'hmUfYU'UbX·a Yh\cXc`c[mž·h\Ymk]``VY·]bX]j]Xi U``mgi dYfj]gYX·VmUb·UWUXYa]Wgi dYfj]gcf·k]h\ YI dYfh]gY·]b\Yjh\Yf`cf`Vch\ cZh\YgY`UfYUg"'H\Y`gi dYfj]gcf·k]```dfcj]XY·gdYW]U`]gh_bck `YX[Y`UbX·g_]``g`]b h\Y`UfYU'cZfYgYUfW. 'XYg][b`UbX`]a d`Ya YbhUh]cb`UbX`k]```dfcj]XY·cb[c]b[`UbX`Wca dfY\Ybg]j Y`ZYYXVUW_cb'XfUZhg`cZh\Y`h\Yg]g"'Ghi XYbhgʻi bXYfhU_]b[`h\Y`fYgYUfW. 'h\Yg]g'k]```U`gc`dUff]W]dUhY`]b`fY[i `Uf`gYa]bUfg XYg][bYX`hc`gi ddcfhih\Y]f`fYgYUfW. 'dfcWfgg`UbX`YbWci fU[Y`Wc``Y[]U``gi ddcfhiVYhk YYb`h\Y`ghi XYbhg`]b`h\]g gffYUa "

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5 hryb XUb WY F Yei] fYa Ybhg

DuffbYfg\]dg`UbX`Wc``UVcfUhjcb`VYhk YYb`ghi XYbhg`UbX`YXi WUhcfg`UfY`dUfhjW`Uf`m]a dcffUbhi]b`gcWjU``k cf_`YUfb]b["'5g`k Y``žhc`a U]bhU]b`ci f`UVWfYX]hUhjcb`Ug`U`dfcj]XYf`cZgcWjU``k cf_`YXi WUhjcbž]h`]g`]a dcffUbhih\Uh YUW\`ghi XYbhZ]bXg`h\Ya gY`j Yg`]b`Ub`Ybj]fcba Ybhik\YfY`h\YmUfY`UV`Y`hc`YI dYf]YbWf`U```WcbhYbhihc`U`\][\`Yj Y``cZXYdh\`UbX`Yb[U[Ya Ybh': cf`h\]g`fYUgcbž'UWhj Y`dUfhjWjdUhjcb`UbX`Wca a]ha Ybhihc`UhhYbXUbWf`]g YI dYWhYX`cZU```ghi XYbhg"

7 ca dUgg]cb 'UbX' WcbWY fb 'Zcf'gh' XYbhk Y`ZUfY']g'k \Uhk Y'ghf]j Y'Zcf']b'ci f'dfcj]g]cb'cZgcWJU``k cf_ YXi WUhJcb'UbX'h\]g']g'YbUV'YX'Vmhk c!k UmWca a i b]WUhJcb''7 ca a i b]WUhJcb']g'YgdYWJU``m]a dcfhUbhk \Yb'U ghi XYbh]g'Yl dYf]YbWJb['`YUfb]b['VUff]Yfgž'dUfh]W'`Uf`mh\cgY'k \]W\'UZYWhWUgg'UhYbXUbW''UbX'Wca d`YhJcb cZ]bXYdYbXYbh`YUfb]b['hUq_q"

Hc Ybgi fY 'h\Unghi XYbh`YUfb]b['UbX`k Y``VY]b[']g'Uhh\Y`ZcfYZfcbhcZU```XYW]g]cbg'a UXYž'k Y 'YbWci fU[Y`U``ghi XYbhg'hc 'Wca a i b]WUhY 'UbmVUff]Yf'hc 'UhhYbXUbWY 'hc 'mci f'Wci fgY 'Wcbj Ybcfž'`YWhi fYf'cf'hi hcf'Ug'gccb'Ug dcgg]V`Yž'gc'U'Wc``UVcfUh]j Y'd`Ub'WUb'VY 'XYj Y`cdYX'hc k cf_'Ufci bX'h\YgY 'VUff]Yfg"

⊋mci fʻUhhybXUbWiʻ]gʻUZYWhyXʻZcfʻUʻʻ]a]hyXʻdyf]cXʻcZh]a YžkYʻk]`ʻfyZyfʻmci ʻhcʻgY`YWhyXʻUʻhyfbUhyʻhUg_gʻkY \Uj YʻWfyUhyXʻrcʻdfca chyʻmci fʻUWWggʻhcʻj]hUʻʻWbbhybhi]bʻh\]gʻWbi fgY"ʻH\YgYʻUʻhyfbUhj YʻhUg_gʻWbʻUʻgcʻVY Wba dʻYhyXʻVmghi Xybhgʻk \cgYʻUhhybXUbWyʻ]gʻYl Ya dʻUfmUbXʻk \cʻk]g\ ˈhcˈYl hybXʻh\Y]fʻʻYUfb]b["ˈk Yˈk]` Yl dYWhmci ˈhcˈhU_YʻZ ```fYgdcbg]V]ʻ]hmUbX`]b]hjUhj YʻZcfʻWba dʻYhjb[ˈh\YgY'UʻhyfbUhYʻhUg_gʻUbXʻhcʻYbgi fYʻh\Uh]bʻWba dʻYhjb[ˈh\Ya ˈmci ˈXYj Y`cdʻUʻ[ccX'k cf_]b[ʻ_bck `YX[Y`cZh\Y`WbhYbha]ggYX"

Cif'U]a ']g'hc'ZcghYf'Ub'Ybj]fcba Ybhk \YfY'ghi XYbhg'ZYY`Wca ZcfhUV`Y'Wca]b['Zcfk UfX'fY[UfX]b['WcbWYfbg UVci hh\Y]f'`YUfb]b['UbX'UhhYbXUbWY"'6UgYX'cb'Yl dYf]YbW'ž]Zmci f'UhhYbXUbWY'Xfcdg'VY`ck 'U'WYfhU]b'`Yj Y`]h]g'i b`]_Y`mmci 'k]``\Uj Y'h\Y'g_]``g'UbX'_bck 'YX[Y'hc'YZYWfj Y`mUW\]Yj Y'h\Y'`YUfb]b['ci hWca Yg'cZh\]g Wci fgY/k \]W\]g'k \mk Y'\][\`mYbWci fU[Y'UWfj Y'UhhYbXUbWY'UbX'dUfh]W]dUh]cb"'K]h\ 'YZYWfj Y Wca a i b]WUh]cb'UbX'd`Ubb]b['k Y'YbXYUj ci f'hc'Uj c]X'g]hi Uh]cbg'k \YfY'ghi XYbhg'ZYY`'h\Ym\Uj Y'bch UXYei UhY`mYb[U[YX'k]h\Y'Wci fgYž'UbX'h\YfYZcfY'ghfcb[`mYbWci fU[Y'ghi XYbhg'ZYY`'h\Ym\Ubm WcbWYfbg'Ug'YUf'mUg'dcgg]V`Y'''K Y'k Ubh'hc'U[U]b'Ya d\Ug]gY'h\Y']a dcfhUbW'cZWc``UVcfUh]cb'UbX Wca a i b]WUh]cbž'UbX'U_bck 'YX[Y'h\Y'i b]ei Y'W]fW a ghUbW'g'ghi XYbhg'a UmZ]bX'h\Ya gY'j Yg'Yl dYf]YbW]b["

7ci fgY GWX YXi `Y

J Yk Wugg Ha YHUV Y

H]a YHJV`Y

8UHY	HmdY	7cbhYbh
C 'k YY') 'GYdhYa VYf'! - 'GYdhYa VYf	GYa]bUf	GYa]bUf % <cbci fg="" fyž<br="" glfi="" h\yg]g="" wi="">F YgYUfW. 'D`UbžUbX Gi dYfj]g]cb</cbci>
		' '>i bY'&\$&&
		%\$.\$\$`hc`%&.\$\$ž`A Uh\Yk g`%\$+
		GYa]bUf'&'@]hYfUhi fY'FYj]Yk 'UbX'@]VfUfm FYgci fWyg
		%'>i `m'&\$&&

		%\$.\$\$`hc`%&.\$\$ž`A Uh\Yk g`%\$+
K YY_'%'%'GYdhYa VYf !'%*'GYdhYa VYf	GYa]bUf	GYa]bUf" 'K f]h]b['h\Y'h\Yg]g'DUfh%
! % Graira vri		%* 'GYdhYa VYf'&\$&&
		%\$.\$\$'hc'%&.\$\$ž'EiUX';\$&)
K YY_"(." "C WcVYf"!"+ C WcVYf	GYa]bUf	GYa]bUf"(": YUhi fYg"cZ"U"GcWJU""F YgYUfW\ H\Yg]g
		+ 'C Wtc VY f' &\$ & &
		%\$.\$\$'hc'%&.\$\$ž'EiUX';\$&)
K YY_'+.'&('C WvcVYf'! &,'C WvcVYf	GYa]bUf	GYa]bUf') 'K f]h]b['h\Y'h\Yg]g'DUfh'&
a, cvvcvii		&, 'C WcVYf'&\$&&
		%\$.\$\$'hc'%&.\$\$ž'EiUX';\$&)
K YY_''+'Bcj Ya VYf'!	GYa]bUf	GYa]bUf ^{·*·7} cad`Yh]b[ˈh\Yˈh\Yg]g
%'Bcj Ya VYf		%%'Bcj Ya VYf'&\$&&
		%\$.\$\$'hc'%&.\$\$ž'EiUX';\$&)

FYgci fWyg

DfYgWf]VYX F Ygci fWYg

A i bZcfXž'F "/ 'GUbXYfgž'>"'f&\$\$' Ł"'A U_]b['U'X]ZZYfYbW'']b'ZJa]']Yg. 'F YgYUfW\'h\UhWfYUhYg'W\Ub[Y"'7 fck g B Ygh'5``Yb'/ 'I bk]b"

BYi a Ubž'K "@"f&\$% Ł"GcWJU`fYgYUfWX a Yh\cXg. E i U`]HUhji Y`UbX'ei UbhJHUhji Y`UddfcUWXYg`ff'h\ YX"Ł"; 6. DYUfqcb`9Xi WUhcb`@la]hYX"

BYi a UbžK "'@''/ '? fYi [Yfž@''K "'f&\$\$' Ł"'GcWJU``k cf_'fYgYUfW.`a Yh.cXg.`E i U`]hUhJj Y`UbX'ei UbhJhUhJj Y Udd`]WUhJcbg"'6cghcb'A 5.'5``mb'UbX'6UWcb"

FcmgYž8"'f&\$%+Ł"'FYgYUfW\`aYh\cXg`]b`gcW]U``kcf_`fl+h\`YX"Ł"'7c[bY``U`5WUXYa]WDiV`]g\]b[`"

FiV]bž5"ž/ '6UVV]Yž9"'F"'f&\$\$, Ł"'FYgYUfW\'a Yh\cXg'Zcf'gcW]U``k cf_'ff'h\'YX"Ł"'6Y`a cbhž75. `H\ca gcb <][\Yf'9Xi WUh]cb"

Ga]h\ziF "'f&\$\$- Ł'8c]b['gcW]U`'k cf_ 'fYgYUfW\"'@cbXcb. 'C dYb'l b]j Yfg]lmiDfYgg"

GUfUbHJ_cgž'G"'f&\$\$) Ł"'GcWJU`'fYgYUfW\'f1 fX'YX"Ł"'@cbXcb.'A UWa]``Ub"

KU`_Yfž'A "'f&\$% Ł'GcWJU``fYgYUfW\`a Yh\cXg"`.`C | ZcfX`I b]j Yfg]lmiDfYgg 5BN

MbžF"?"'f&\$\$- Ł7 UgY'gh XmfYgYUfW. '8 Yg][b'UbX'a Yh\cXg"'f(h\'YX"ŁGU[Y'Di V`]WUh]cbgž@cbXcb'l ?"

MbžF "? "'f&\$%&£'5dd']\WJh]cb'cZ\WJgY'gh XmfYgYUf\X\"'GU[Y'DiV']\WJh]cbgž'@cbXcbžI?"

FY'Yj Ubh>ci fbU'g

5i glfU`]Ub'GcWJU`K cf_

6f]hq\'>cifbU\'cZGcW\U\'K cf_

7\]`X'UbX': Ua]`m'GcW]U`'K cf_

7\]`XfYb`UbX`Mci h\`GYfj]WYg`F Yj]Yk

=bhYfbUhcbU``>ci fbU``cZGcWU``K Y`ZJfY

±bhYfbUhjcbU`GcWjU`K cf_

>ci fbU`cZ7\]`X'UbX': Ua]`mGh X]Yq

>cifbU`cZGcWJU`K cf_'9XiWUhjcb

>cifbU``cZGcWJU``GYfj]\WY`FYgYUf\W\

EiU`]hUh|iY' =bei]fm

FYgYUfW.cb.GcWU.K cf_DfUWNW

GcWJU`K cf_

GcWJU`K cf_FYgYUfWX

FYWca a YbXYX'cb`]bY'a UhYf]U`g'UbX'ch\Yf'i gYZi `'gci fWYg

H\YfY`]g'U'k]XY`fUb[Y'cZ'ci fbU`g'UbX`fYgci fWYg'cb`]bY`Ug'kY```Ug'U'bi a VYf'cZgdYWJZJWfYgci fWYg'h\Uh ghi XYbhg'a Umk]g\'hc'Wcbg]XYf'Zcf'a cfY`XYhU]`YX`]bZcfa Uhjcb'UbX'h\Y]f'UggYgga Ybhg.

=blfcXi Wfjcb'hc. F Ud]X F YgdcbgYg'! \hd.#k k k "d\\Wf]g"cf["Ui # i]XYg#TUd]XSfYgdcbgYg"d\d

7 cbW/dh U`F YgYUfW.'!`\hd.#\i a Ub!bUh fY"Wca #fa mci b[#dUdYfg#WcbW/dh'\ha`

Cf[Ub]n]b[`McifGcW]U`GW]YbWYg`FYgYUfW.`DUdYf.`H\YcfYh]WU`: fUaYkcf_\hd.#]V[i]XYg"igWYXi#kf]h]b[[i]XY#\YcfYh]WUZfUaYkcf_

GcWJU`K cf_Dc`]Wm +bghJh hY - 9j]XYbW 6UgYX

 $DfUW_JWY \land hd.\#k k k "gcW_JU'k cf_dc`]Wh'cf[\#YgYUfW,\#Yj]XYbWY!VUgYX!dfUW_JWY!\&"\land ha`$

GcWJU``F YgYUfVX '5ggcWJUhJcb'k k k "h\Y!gfU"cf["i _

Ei Ubhhluhji Y F YgYUfW 8 Yg][b ! \hd. #k k k "Yl dYf]a Ybh fYgci fW g "Wca #ei Ubhhluhji Y!fYgYUfW!XYg][b "\ha `

9j]XYbWr6UgYXDfUWfWr]b<YUrh\7UfY!\hd.#kkk"V]caYX"`]V"iab"YXi#YUfb#VVd#

Dfc[fUa '9; U'i Uhcb'UbX'8Yq][b'!\hd.#a UbU[Ya Ybh\Y`d"cf[#; U'i Uhb#o`SY; U'"\ha

7 Ua dVY```7 c``UVcfUhjcb'!'GmghYa UhjWF Yj]Yk

\hd.#kkk"\WadVY``\Vc``UVcfUhjcb"cf[#Ygcif\Wg#fU]b]b[#H\YS=blfcXi\WcfmSAYh\cXg"d\d

H\Y`7cU`]h]cb`Zcf`9j]XYbWY`6UgYX`Dc`]Wm\hd.#WcU`]h]cb(Yj]XYbWY"cf[#\Y`d!`XYg_#k cf_g\cd#]XYcg#

GcWJYhmZcfGcWJU`K cf_UbXFYgYUfWX!\hd.#kkk"ggkf"cf[#

GcWJU`F YgYUfWX 5ggcWJUhJcb'k k k "h\Y!gfU"cf["i _

EiUbhjhUhjiYFYgYUfW\8Yg][b"!\hd.#kkk"YIdYf]aYbhfYgcifWYg"Wca#eiUbhjhUhjiY!fYgYUfW\!XYg][b"\ha`

Dfc[fUa '9j U'i Uh]cb'UbX'8Yg][b'!\hd.#a UbU[Ya Ybh\Y`d"cf[#/j U'i Uhb#b`SYj U'"\ha

7 ci fgY 9j U'i Uhjcb UbX 8 Yj Y'cda Ybh

GC7K (\$%) `\Ug`VYYb`cZYfYX`Zcf`gYj YfU``mYUfg`bck ž`UbX`ZYYXVUW_`Zfca `gh XYbhg`]g`U`k Umg`k Y`Wca Y"

``]bY`k]h\ 'ghi XYbhZYYXVUW_'k Y`\Uj Y`i bXYfhU_Yb`Wcbgi `hUh]cbg`k]h\ 'ghi XYbhg`UbX``]b_YX`h\Y`dfYdUfUh]cb Zcf`h\Y`Wci fgY`a cfY`WcgY`mk]h\ 'Ugg][ba Ybhg`Wca d`YhYX`]b`GC 7 K (\$%%"`Ghi XYbhg`k YfY`[i]XYX`hc gi [[YghU'g]b[`Y`fYgYUfW\ 'ei Ygh]cb`cf`hcd]Whc YbUV`Y`gi]hUV`Y`U`c\Wh]cb`cZgi dYfj]gcfg`]b`HYfa '%" 7 cbhYbhcZgYa]bUfg`]g`Ybf]W\YX`Vmghi XYbhZYYXVUW_UVci hhcd]Wg`h\Ymk ci `X`Z]bX`\Y`dZ ``hc`Wcj Yf

]bWi X]b['XYj Y`cd]b['U'fYgYUfW.'d`Ubž'h.]b_]b['UVci hih.Y]f'dcg]h]cbU`]hmcf'ghUbXdc]bh]b'h.Y'fYgYUfW.ž'UbX a UbU[]b['Wca dYh]b['XYa UbXg'Xi f]b['h.Y]f'WUbX]XUhi fY"': i fh.Yf'ZYYXVUW_'k]``'VY'[Uh.YfYX'dYf]cX]WU`m i g]b['I BGK fij 'A m9 I dYf]YbW'gi fj Ym'UbX'h.fci [\`'Ygg'Zcfa U`'W.UbbY`g'gi W.''Ug'Ya U]`'UbX'ga U`''[fci d X]gW gg]cb"

a]gg]cb cZ5ggYgga YbhHUg_g

jb Gi Va]gg]cb

YbWci bhYf`U`dfcV`Ya 'k \Yb`UhhYa dh]b['hc`gi Va]h`mci f`Ugg][ba Ybhih\fci [\`Hi fb]h]bž'd`YUgY cbY`9| hYfbU``Gi ddcfh'cb`-',)'''' %cf`Ya U]``h\Ya 'cb`Yl hYfbU`hY`hgi ddcfh4 i bgk "YXi "Ui

fh\cifg'UfY', .\$\$Ua`—'%\$.\$\$da`cb`k YY_XUmg'UbX'-.\$\$Ua`—').\$\$da`cb`k YY_YbXg'fl*) 'XUmg'U

Zmci 'UfY'i bUV'Y 'rc'gi Va`]hmci f'Ugg][ba Ybh'Xi Y'rc'U'ZJi `hk]h\ 'Hi fb]h|bž'mci 'a Um'Udd`m'Zcf'Ub

]cbžVi hmci 'a i ghfYhJ]b'mci f'h|W_Yhbi a VYf'Zfca '91 hYfbU''Gi ddcfhfU'cb['k]h\ 'Ubmch\Yf'fY'Yj Ubh

YbhgŁ'hc']bWi XY'Ug'Yj]XYbWY'rc'gi ddcfhmci f'Yl hYbg]cb'Udd`]WJh]cb"'=Zmci 'Ya U]`'91 hYfbU''Gi ddcfhž

|``'Ui hca Uh]WJ``mfYWY]j Y'U'h|W_Yhbi a VYfž'Vi h]Zmci 'HY`Yd\cbYž'mci 'k]``'bYYX'hc'gdYWJZJWJ``m'Ug_'Zcf
i fb]h|b'U'gc'dfcj]XYg'i dXUhYg'cb'h\Y]f'gmghYa'ghUh g'cb'Hk]hHYf"

U``mžUggYgga Ybh'NJg_gʻa i gh'VYʻgi Va]lhYX'Y`YWfcb]WU``mj]U'Y]h\YfʻHi fb]h]bʻcfʻUʻA ccX`Y a Ybh'ʻ±bʻ]bghUbWYgʻk \YfYʻh\]gʻ]gʻbch'dcgg]V`Yž'U`hYfbUh]j Yʻgi Va]gg]cbʻXYNJ]`gʻk]```VYʻghUhYX'cbimci f ('gʻA ccX`Yʻg]hY"': cfʻ]bZcfa Uh]cbʻcbʻ\ck ihcʻgi Va]hʻUgg][ba Ybhgʻcb`]bYʻj]UʻA ccX`Y.` #gh XYbh'i bgk "YXi "Ui #Ack!gi Va]h Ugg][ba Ybha ccX`Y

i Va]gg]cb DYbU`m

`\Ug`U`ghUbXUfX``UhY`gi Va]gg]cb`dYbU`hmcZ

5 WUXYa]W<cbYghmUbX D`U[]Uf]ga

D`U[]Uf]ga `]g`i g]b['h\Y`k cfXg`cf`]XYUg`cZch\Yfg`UbX`dfYgYbh]b['h\Ya `Ug`mci f`ck b"`±hWJb`hU_Y`a Ubm Zcfa gžZfca `XY`]VYfUhY`W\YUh]b['hc`UWW]XYbhJ``mWcdm]b['Zfca `U`gci fWY`k]h\ci hUW_bck `YX[Ya Ybh'

IBGK [fcidg'd'U[]Uf]ga]bhc'h\Y'Zc``ck]b['WUhY[cf]Yg.

• 7 cdm]b[. I g]b['h\Y'gUa Y'cf'j Yfmg]a]'Uf'k cfXg'hc'h\Y'cf][]bU''hYl h'cf']XYU'k]h\ci h'U\V_bck 'YX[]b[

5 WUXYa]W = b Zcfa Uh cb

8 i Y'hc'Yj c'j]b['UXj]WY'VmBGK '<YU'h\ž'gh XYbhg'a i ghW\YW_'Zcf'i dXUhYX']bZcfa Uh]cb'fY[UfX]b['cb`]bY 'YUfb]b['Zcf'U``'5fhgž8Yg][b'UbX'5fW\]hYWi fY'Wci fgYg'h\]g'hYfa 'fJ]U'A ccX'Y'cf'Wci fgY']bZcfa Uh]cb dfcj]XYXŁ"

.

D`YUgY`gYY.`\hdg.#k k k"i bgk "YXi "Ui #Jfhg!XYg][b!UfWX]hYWhi fY#ghi XYbh`]ZY#fYgci fWrg!gi ddcfh#dfchcWc`g! [i]XY`]bYg`Zcf`YggYbh]U``ghi XYbh`]bZcfa Uh]cb`fY`Uh]b[`hc.

.

- I BGK 'UbX': UW 'hmdc']W]Yg'UbX'dfcWYXi fYg/
- Gh XYbhGi ddcfhGYfj]WYg/
- 8 Y Ub'g '@]gh/
- fYj]Yk 'cZfYgi 'hg/
- WfYX]hlfUbgZYf/
- Wfcgg!]bghhhhcbu`ghXmUbXYIWXUb[Y/
- YI Ua]bUh]cb]bZcfa Uh]cb/
- Ybfc`a Ybh]bZcfa Uhcb/
- GdYWJU``7cbg]XYfUljcb']b'h\Y'Yj YbhcZ]``bYgg'cf'a]gUXj Ybh fY/
- gh XYbhYei]mrUbX X]gUV] jm/

5bX'ch\Yf'YggYbhJU``UWUXYa]W]bZcfa Uhjcb"

⇒a U[Y'7fYX]h

D\chc'WfYX]h'6\iY'A ci bhU]bg"'5VbYf'Dccbž'&\$&&"

7F = 7CG

7F = 7 C G 'Dfcj]XYf'7cXY. '\$\$\$-,;