

Ø Ø Ø Ø Ø





Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø





Ø

Ø

Ø

Ø

 \emptyset

Ø

ø ø





Ø

Ø

 \emptyset

Ø Ø





Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø



Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø



Ø

Ø

Ø

Ø

Ø



Ø

Ø

Ø

Ø

Ø



Ø

Ø

Ø

Ø

Ø

Ø



> /



Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø



Ø

Ø

Ø

Ø

Ø

Ø

Ø

Ø

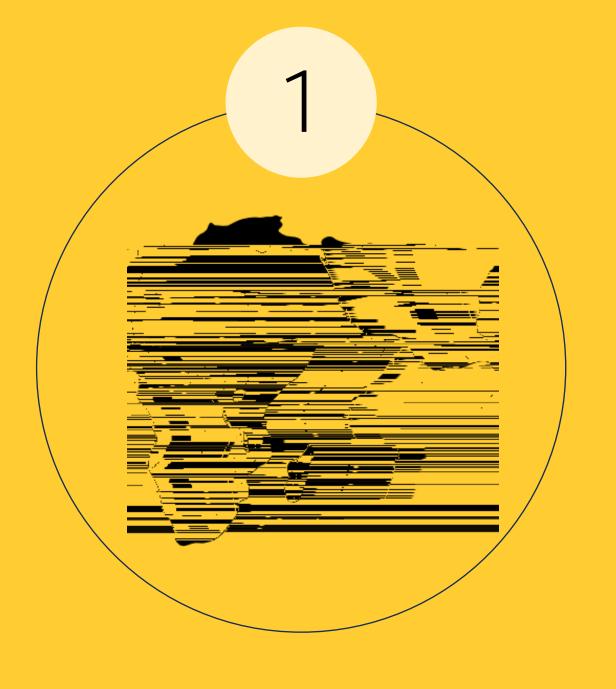
Ø

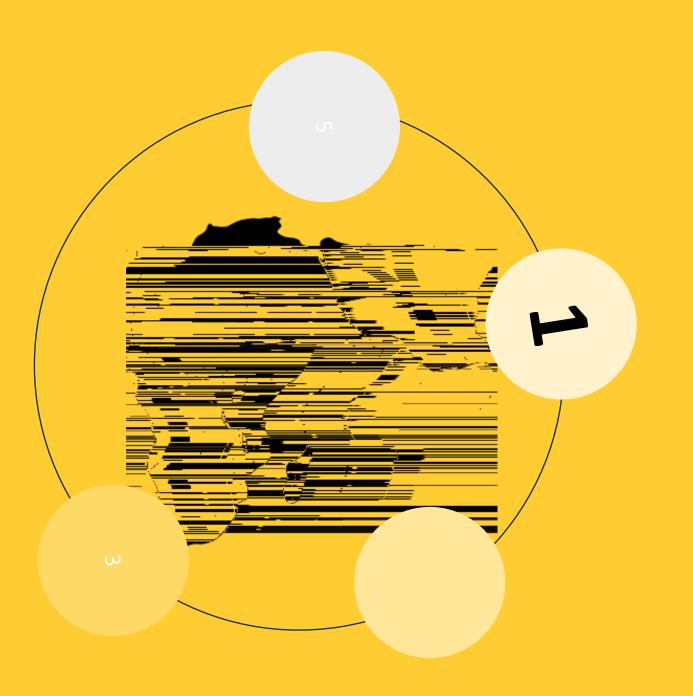
Ø

Ø

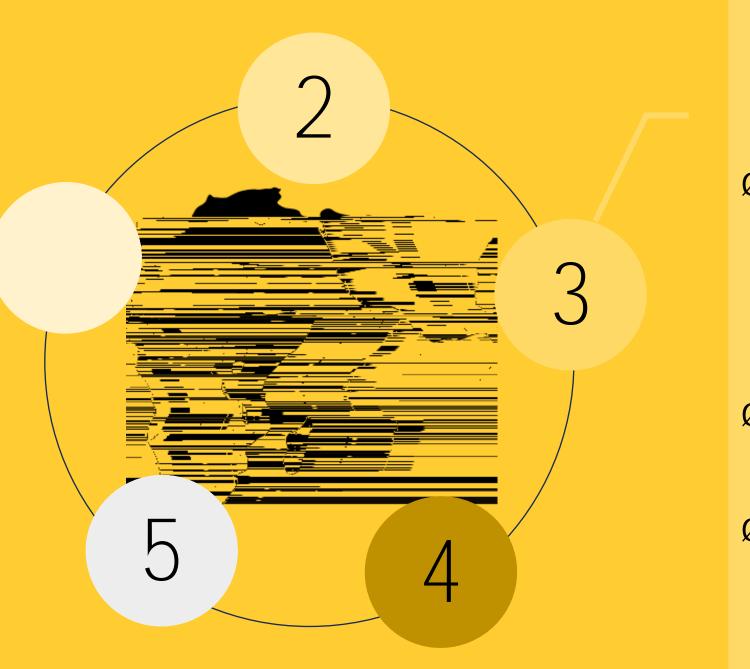


J Q / k >









Ø



THE MELLENIAL

Born 1980 and 2000

Start retiring in 10 years

Seek new learning opportunities

Demand Better life balance: e.g Germany's biggest trade union is pushing for a 4-day work week, instead of salary increase.

Attach more value to family life and to leisure

Less committed to one single employer

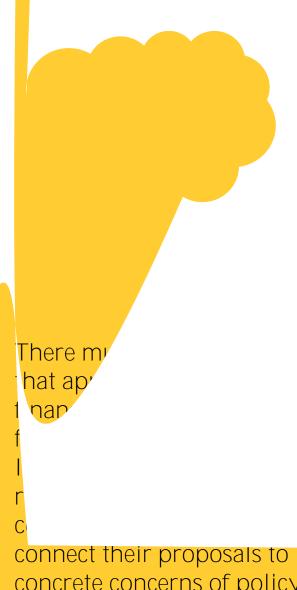
Prefer environment with few rules and regulations

High demand for on demand



Cost of Retirement





connect their proposals to concrete concerns of policy makers, the public, and social actors and address their potential shortcomings

from elections), and pressure from interest groups all influence which issues and proposals make

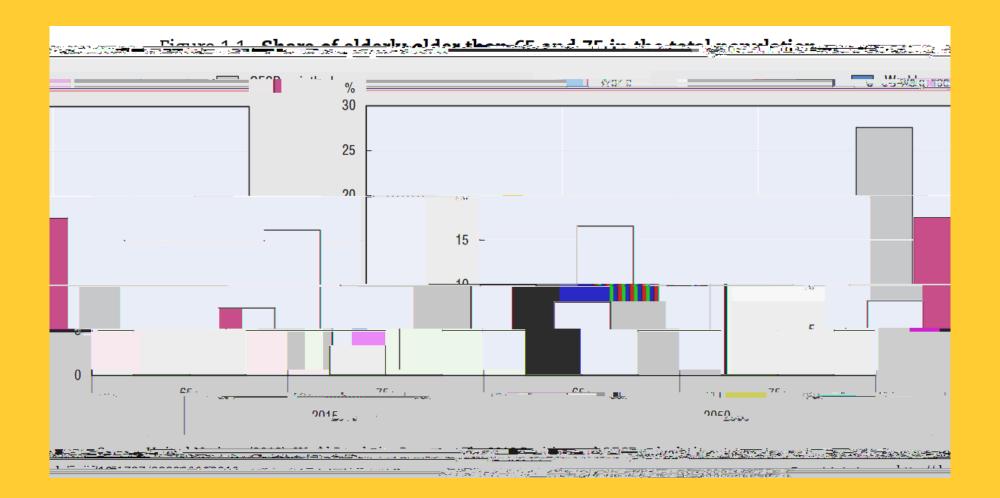


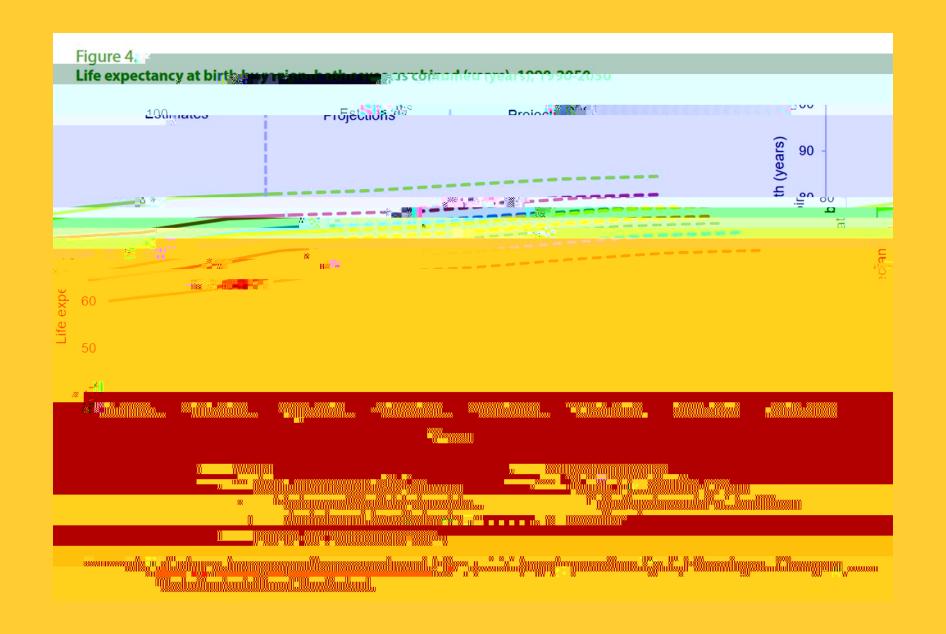
Thank you!

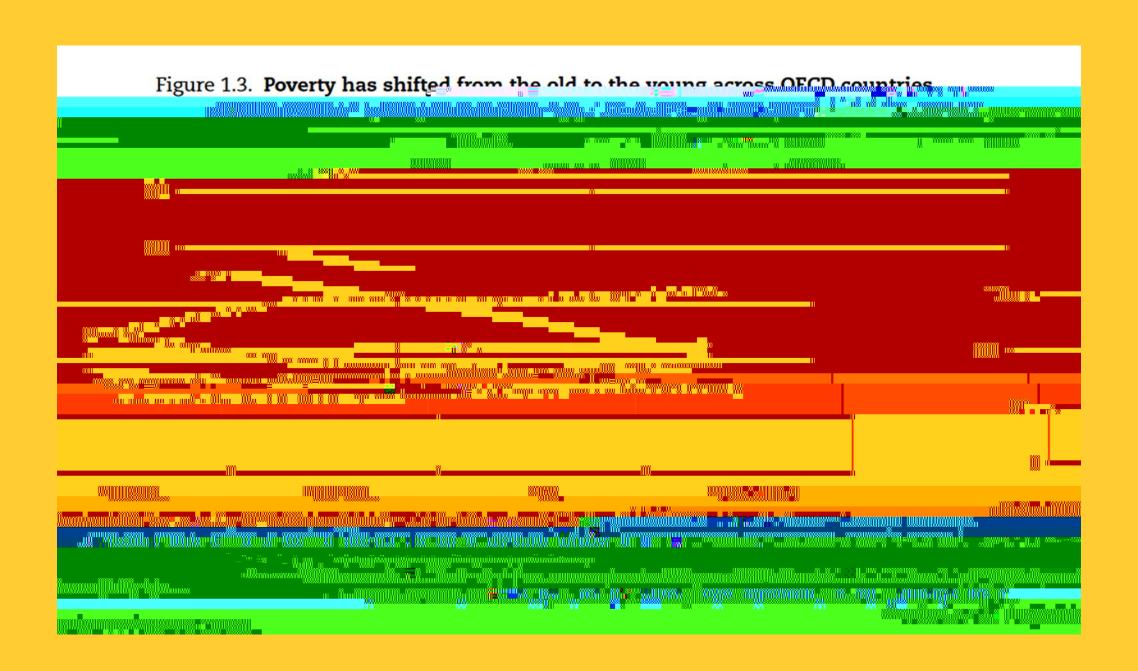
Your
Thoughts?

Appendix

Source







Lets take a step back here

Pension has one common thing with Healthcare – the regulations are there to protect and PRESERVE. Government usually has other financial interests in retirements.

Regulations are meant to allow the government to offer a service.

In preserving, the regulation allows for very limited changes to the law even when most fundamentals are changing

Sustainability concerns are often the main driver of legislative change to introduce non-guaranteed lifetime retirement income arrangements – remember pensions are multi-generationals. Its important to take into account Generational Fairness.

The funding model has been the same for decades now – rethink the entire model







